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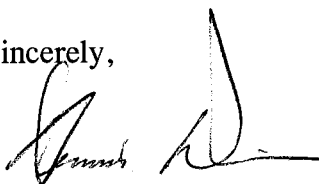
Dear Mark,

When Klamath Cogeneration went commercial in 2001, Pacific Klamath Energy (PKE) began as plant operator. We recognized that we needed to develop an appropriate safety plan and attitude for our 23 new employees. We did some research and found out about Oregon OSHA's consulting division. We immediately contacted them to develop a relationship and get some help with the task at hand. We were assigned a consultant and entered into the SHARP program. After many visits and phone calls to our OSHA consultant, we became SHARP in July 2002, about one year after starting PKE. We maintained that status for five years and graduated in July 2007.

Throughout my career in the power generation field, I had only heard negative stories about OSHA encounters; therefore, I was apprehensive at first to call OSHA and talk with them. I can say that I am glad I overcame my apprehension and made that first call. Being in the SHARP program has been very positive for our employees, for PKE as a team, and for our parent company PPM Energy. Oregon OSHA's SHARP program and consulting division is extremely proactive and very helpful to Oregon businesses that take advantage of this program. It is so much easier to do it right and Oregon OSHA has this great tool to help employers do it right. The SHARP program is very valuable and we recommend to all Oregon businesses that they should at least look into it and the benefits that they may gain from entering into the program.

PKE and PPM Energy would like to thank Oregon OSHA for having the foresight to be proactive in this manner.

Sincerely,



Dennis Winn
Pacific Klamath Energy